

Highway Project Delivery Program

Coordinate the people, processes and tools of the Project Control System (PCS) to ensure on-time and on-budget delivery of highway development projects

| GOAL | MEASURE | STRATEGY | TARGET | ACTUAL | COMMENTS | LAST YEAR |
|---|----------------------------------|--|--------|--------|----------|-----------|
| Improve Current Processes to Increase Efficiencies | | | | | | |
| | # of Process Changes Implemented | | 2/yr | | | |
| | | Reduce the time it takes to perform recurring tasks | | | | |
| | | Eliminate hand-keying data into the system by transferring data directly from ERP | | | | |
| | | Document project monitoring process to identify Program capacity | | | | |
| | | Identify more effective or efficient follow-up methods | | | | |
| | | Redefine template strategy (50% of instances included instead of 90% of instances included in estimates) | | | | |
| | | Compare existing project management practices to Project Management Best Practice to identify improvements | | | | |

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| Utilize Existing Tools in innovative Ways | | | | | | |
| | # Of Improvements Implemented per Year | | 1/yr | | | |
| | | Implement Resource Loading | | | | |
| | | Issue Tracking for Action Items | | | | |
| | | Implement Cost Loading and EVA | | | | |
| | | Track "risks" individually instead of assigning a general risk score | | | | |
| | | Improve Primavera Dashboard Functionality (Milestones, Baselines, Critical Functionalities, Tips & Tricks, FAQs) | | | Will work on the groundwork of Baseline data improvement, which will feed into the dashboard efforts. | |
| | | Launch Executive Dashboard | | | | |
| | | Tell Our Story Through the Use of Digital/Social Media | | | | |
| | | Launch Team Member App For Our User Group | | | | |

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| Grow Our Team Through Training and Development | | | | | | |
| | # Of Project Management Training Hours | | 8 hrs emp/yr | | | |
| | # of Technical Training Hours | | 8 hrs emp/yr | | | |
| | # Of Competency-Based Training Hours | | 8 hrs emp/yr | | | |
| | | Outreach to and Learn From Other PM Groups | | | | |
| | | Find Opportunities for Project Management Training | | | | |
| | | Find Opportunities for Training on Tools we Use (Primavera, Google, Reporting, Trello) | | | | |
| | | Develop a Formalized "On-Boarding" Process | | | | |
| | | Support the Training Program (WYDOT U) in Developing Project Management Training | | | | |
| | | Seek Shadow Opportunity with Other WYDOT Programs | | | | |
| | | Utilize WYDOT U and/or WELL Classes for Core Competency Development | | | | |
| | | Provide opportunities for Career Development through IDP use with team | | | | |
| | | Work with Employees to Identify Potential Work-Life Balance Improvements | | | | |
| | | Improve Physical Work Environment | | | | |
| | | Maintain Relationships with Chief Engineer and Establish a Good Working Relationship with Assistant Chief Engineer | | | | |
| | | Work to Improve Relationships with IT Teams | | | | |

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| Exercise Good Stewardship of Our Resources | | | | | | |
| | Budget Variance | | At or Under Approved Budget | | | 98.90% (FY2014 budget expended) |
| | Reportable Incidents | | 0 | TBD | | |
| | | Continue to Review Budget Monthly with Team at Staff Meetings | | | | |
| | | Maximize Consultant Relationship | | | | |
| | | Develop Meaningful, Value-Added Content for Quarterly Safety Meetings | | | | |
| | | Offer Trainings to Other Programs to Improve Their Efficient Use of PCS Tool | | | | |
| | | Identify Process Improvements That Will Decrease Time to Complete Tasks | | | | |
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