

## TRANSPORTATION COMMISSION OF WYOMING

The Transportation Commission of Wyoming met via Zoom and in person at 5300 Bishop Blvd., Cheyenne, WY on December 9, 2021. Acting Chairman Espy convened the meeting at 8:30 a.m. The following members were present constituting a quorum:

Commissioner Patrick Crank, Cheyenne  
Commissioner Jim Espy, Savery *Acting Chairman*  
Commissioner Jon Dolezal, Evanston  
Commissioner Susan Holmes, Sheridan  
Commissioner Mark Hughes, Sundance *via Zoom*  
Director K. Luke Reiner  
Commission Secretary Caitlin Casner

Others present and participating in the meeting: Dennis Byrne, Chief Financial Officer (CFO); Rodney Freier, Budget Program Manager; Mark Gillett, Chief Engineer; Keith Fulton, Assistant Chief Engineer for Engineering and Planning; Colonel Kebin Haller, Wyoming Highway Patrol (WHP) Administrator; Brian Olsen, Aeronautics Administrator; Taylor Rossetti, Support Services Administrator; Troy Babbitt, Chief Technology Officer (CTO); Mike Kahler, Senior Assistant Attorney General; Maria LaBorde, Internal Review Manager; Ralph Tarango, District 1 Engineer, Mark Williams, District 2 Construction Engineer; Tory Thomas, District 3 Engineer; Scott Taylor, District 4 Engineer; Pete Hallsten, District 5 Engineer; Monica Gourdine, Interim Division Administrator, Federal Highway Administration (FHWA); Richard Duran, Acting Deputy Division Administrator, FHWA; Dustin Woods, Acting Supervisor, Engineering and Operations, FHWA.

Other meeting attendees: Representative Mark Baker, legislative liaison; Doug McGee, Public Affairs Manager; Jordan Achs, Public Affairs; Mark Horan, Public Affairs; John Davis, Management Services Program Manager; Doug Jensen, Contracts and Estimates Program Manager; Kent Ketterling, State Construction Engineer; Mattie Bray, Financial Services Accounting Manager; Rhonda Holt, Financial Services Program Manager; Tom DeHoff, Assistant Chief Engineer for Operations.

Chairman Phil Schmidt, of Casper, and Vice Chairman Venable, of Worland, were absent.

1. Pledge of Allegiance: Acting Chairman Espy led the attendees in the Pledge of Allegiance.

3. Approval of Minutes: It was recommended by Secretary Casner, moved by Commissioner Holmes, seconded by Commissioner Hughes, and carried to approve the minutes from the November 18, 2021, business meeting.

7A. Mr. Byrne presented the Chief Financial Officer's Report.

Infrastructure and Investment in Jobs Act (IIJA) Update: Mr. Byrne presented the total anticipated formula funding for Wyoming as provided by the IIJA. Surface transportation funds

have significantly increased. Generally, there is \$100 million in additional funding per year through 2026 which will require matching funds. These funds will assist in the completion of projects that have back-logged. Mr. Byrne advised that it could take at least six months for USDOT guidance and rules to be developed for use of the funds. Mr. Byrne reminded that funds have not been realized at this time due to the fact that WYDOT is currently operating under a continuing resolution, and under IJA, many discretionary grants will be available. Funding will be available for projects such as broadband, local transit, motor vehicle per-mile user fee pilot programs, and wildlife crossings. Unfunded needs such as buildings and facilities will not be resolved using IJA funding. Once federal funds become available, WYDOT will use Guiding Principles to determine the best use of funds to achieve the maximum benefit to Wyoming.

Mr. Byrne discussed the 2020 DYE Management study that estimated WYDOT's unfunded annual needs, and stated that the additional formula funding will assist in meeting some of these needs. However, there will still be approximately \$254 million unfunded needs for WYDOT.

Monthly Budget Report: Mr. Freier presented the monthly budget report. Overall, the budget report revealed that the Commission budget was 16 percent expended, and the legislative budget was 18 percent expended in Fiscal Year (FY) 2022.

Mr. Byrne discussed the WYDOT carryover process and analysis for Fiscal Years 2018 through 2022. Reasons for carryover include vacancy savings, programmed budget savings, and variations in the snow control budget. Commissioner Crank confirmed with Mr. Byrne that if funds are not used in a fiscal year, they do not revert to the General Fund.

7B. It was recommended by Mr. Byrne, moved by Commissioner Dolezal, seconded by Commissioner Holmes, and carried to move Bid Numbers 22-009RE, 22013RE, and Requisition Numbers 0000062576, 0000062664, and 0000062806 to a consent list.

It was moved by Commissioner Holmes, seconded by Commissioner Hughes, and carried to approve, by consent, the following bids:

- Bid 22-0009RE to furnish 25 new and most current model class eight (8) tandem axle conventional cab and chassis for upfit for the department located in Cheyenne. The bid was awarded to CMI-TECO of Casper, Wyoming, for the sum of \$2,373,975.00
- Bid 22-013RE to furnish three (3) new and current model track type snow machine and trailer. The bid was awarded to Peterson Equipment of Hyde Park, Utah, for the sum of \$513,100.00.
- Requisition No. 0000062576 to furnish 26 6100 ultra-hydraulic packages for eight (8) yard tandem axle snow plow truck and four (4) 6100 ultra-hydraulic packages for bi-directional top plow truck side for use in locations statewide. The

requisition was from Force America Inc., of Burnsville, Minnesota, for the sum of \$612,238.00.

- Requisition No. 0000062664 to furnish nine (9) LEICA GPS units consisting of GS18T sensors, CS20 data collectors, and associated firmware and accessories for use in locations statewide. The requisition was from Hixon Manufacturing and Supply of Fort Collins, Colorado for the sum of \$230,550.76.
- Requisition No. 0000062806 for one safety portal ALRS migration for use in locations statewide. The requisition was from ITIS Corporation of Clovis, California for the sum of \$220,000.00.

8. Mr. Gillett presented the Chief Engineer's Report.

Wildlife Project: WYDOT has entered in to an interagency agreement with the Wyoming Game and Fish to construct a wildlife fence as the right of way fence on I-25 north of Kaycee. This area is frequently used by mule deer when migrating, and it is anticipated the project will cost approximately \$4 million. The project will be added to the State Transportation Improvement Plan and brought forth for Commission approval at a later date. The design of the project was approved in mid-2021, and Mr. Gillett estimates the project will be let in spring 2022.

Avalanches: Mr. Gillett reminded the Commission that the WYDOT O'Bellx device that assists in remotely controlled avalanches was damaged while the device was being placed on its foundation near Teton Pass. There is a one year delay between the time the device is ordered and the time it is delivered to its destination as the device is manufactured in France. Wyoming is currently borrowing an O'Bellx device from Colorado, and installation has been completed. The ordered O'Bellx device is scheduled to be delivered in summer 2022, at which point WYDOT will return Colorado's O'Bellx device.

American Association of State Highway and Transportation Officials (AASHTO): Each year, the Research and Advisory Committee of AASHTO asks eight state Departments of Transportation to identify high value research projects and provide documentation. These projects must address top transportation concerns and identify solutions at the state level. AASHTO publishes the projects and selects four submissions from each of its four regions. These selections are known as the "Sweet Sixteen" awards. WYDOT received one of these awards this year for its Safety and Operational Analysis with Migration Strategies for Freeway Truck Traffic in Wyoming research project. The main objective was to analyze the effectiveness of climbing lanes on Interstate 80. The results show that the addition of climbing lanes reduces delays, increases overall traffic speeds, and reduces the total number of crashes by up to 34%. WYDOT's project was sponsored by Matt Carlson, the State Highway Safety Engineer and performed by the University of Wyoming.

Commissioner Hughes asked Mr. Gillett if there is a process for citizens to collect the meat from roadkill. Mr. Gillett stated that in the last Wyoming legislative session, a bill was passed that

allowed for the collection of roadkill after a permit or permission was obtained from the Wyoming Game and Fish. WYDOT's role in this is to ensure safety precautions for the person collecting the animal. Mr. Babbitt advised the Commission that WYDOT is also partnering with the Game and Fish to develop analytics that help determine where, when, and who is involved with the roadkill.

Commissioner Crank asked what actions need to occur to make sure the wildlife fence on I-25 near Kaycee was let as soon as possible. Mr. Gillett advised that once funding is secured, Keith Fulton will bring the project forward to the Commission for approval.

8A. Monica Gourdine stated that the local office of the Federal Highway Administration (FHWA) is in the process of hiring a financial specialist. Once that position is filled, the office will be fully staffed.

Robin Hutchinson, the Deputy Assistant Secretary for the United States Department of Transportation (USDOT), recently met with Governor Gordon and heads of staff to discuss an Executive Order regarding wildlife crossings and conservation. The meeting was considered to be very successful.

8Bi. Mr. Fulton presented the Engineering and Planning Report, beginning with the bid tabulations from the December 8, 2021, letting in Cheyenne.

Federal Project NHPPI-I254159 involving grading, draining, milling plant mix, bituminous pavement surfacing, plant mix wearing course, bridge rehabilitation and miscellaneous work on approximately 10.90 miles on both the northbound and southbound lanes on I-25 beginning at RM 200.00 between Casper and Kaycee in Natrona County. Completion Date: July 31, 2023.

<i>Engineer's Estimate</i>	\$14,058,895.00	
Riverside Contracting, Inc., Missoula, MT	\$13,947,059.50	-0.8%
Northern Improvement Company, Fargo, ND	\$14,062,799.60	
Simon Contractors, Cheyenne, WY	\$16,309,746.00	

It was recommended by Mr. Fulton, moved by Commissioner Dolezal, seconded by Commissioner Hughes, and carried unanimously that Riverside Contracting, Inc., of Missoula, Montana, having prequalified in accordance with rules and regulations adopted by the Transportation Commission of Wyoming, be awarded the contract as low bidder. FHWA concurred with this decision.

State Project SCP-TC-P221051 involving grading, milling plant mix, bituminous pavement surfacing (recycle), chip seal (overshoot), bridge rehabilitation and miscellaneous work on approximately 10.40 miles on WYO 230 beginning at RM 100.00 between Riverside and the Colorado State Line in Carbon County. Completion Date: October 31, 2022.

<i>Engineer's Estimate</i>	\$4,671,191.50	
Mountain Construction Company, Lovell, WY	\$5,153,279.74	10.3%

Simon Contractors, Cheyenne, WY

\$5,521,918.46

It was recommended by Mr. Fulton, moved by Commissioner Holmes, seconded by Commissioner Hughes, and carried unanimously that Mountain Construction Company, of Lovell, Wyoming, having prequalified in accordance with rules and regulations adopted by the Transportation Commission of Wyoming, be awarded the contract as low bidder. FHWA concurrence was not required.

Federal Project STP-1507040 involving grading, bituminous pavement surfacing, slide stabilization rock, aggregate columns, temporary concrete barriers and miscellaneous work on approximately 0.10 miles on WYO 296 at RM 41.35 on Chief Joseph Highway in Park County. Completion Date: June 30, 2023.

<i>Engineer's Estimate</i>	\$4,604,919.50	
Oftedal Construction, Inc., Casper, WY	\$3,976,802.00	-13.6%
Wilson Bros. Construction, Inc., Cowley, WY	\$4,665,372.00	

It was recommended by Mr. Fulton, moved by Commissioner Dolezal, seconded by Commissioner Holmes and carried unanimously that Oftedal Construction, Inc., of Casper, Wyoming, having prequalified in accordance with rules and regulations adopted by the Transportation Commission of Wyoming, be awarded the contract as low bidder. FHWA concurred with this decision.

Federal Project NHPPI-I804270 involving grading, bituminous pavement surfacing (recycle), plant mix wearing course, bridge rehabilitation, guardrail and miscellaneous work on approximately 6.80 miles on I-80 westbound lane beginning at RM 245.90 between Rawlins and Laramie in Carbon County. Completion Date: October 31, 2022.

<i>Engineer's Estimate</i>	\$4,604,192.50	
Simon Contractors, Cheyenne, WY	\$4,535,966.00	-1.5%
Avail Valley Construction-WY, LLC, Afton, WY	\$4,700,000.00	
Mountain Construction Company, Lovell, WY	\$5,042,680.25	

It was recommended by Mr. Fulton, moved by Commissioner Crank, seconded by Commissioner Dolezal, and carried unanimously that Simon Contractors, of Cheyenne, Wyoming, having prequalified in accordance with rules and regulations adopted by the Transportation Commission of Wyoming, be awarded the contract as low bidder. FHWA concurred with this decision.

State Project SCP-TC-N372042 involving grading, milling plant mix, bituminous pavement surfacing (recycle), guardrail and miscellaneous work on approximately 7.70 miles on US 14 beginning at RM 57.270 between Burgess Junction and Ranchester in Sheridan County. Completion Date: October 31, 2022.

<i>Engineer's Estimate</i>	\$3,739,637.00	
Mountain Construction Company, Lovell, WY	\$4,318,834.63	15.5%

McGarvin-Moberly Construction Co., Worland, WY	\$4,427,539.33
Avail Valley Construction-WY, LLC, Afton, WY	\$4,430,666.00

It was recommended by Mr. Fulton, moved by Commissioner Hughes, seconded by Commissioner Holmes, and carried unanimously that Mountain Construction Company, of Lovell, Wyoming, having prequalified in accordance with rules and regulations adopted by the Transportation Commission of Wyoming, be awarded the contract as low bidder. FHWA concurrence was not required.

Federal Project STP-BR-B225003 involving grading, milling plant mix, bituminous pavement surfacing, bridge rehabilitation, temporary concrete barrier, guardrail and miscellaneous work at various locations in Transportation District 5 in Big Horn, Fremont, Hot Springs, and Park Counties. Completion Date: November 30, 2022.

<i>Engineer's Estimate</i>	\$1,954,131.00	
Coldwater Group, Inc., Pleasant View, UT	\$1,755,127.78	-10.2%
Reiman Corp., Cheyenne, WY	\$2,129,465.10	
S&S Builders, LLC, Gillette, WY	\$2,659,625.00	
JM Concrete, Inc., Idaho Falls, ID	\$2,663,880.50	
Triple A Building Services, Inc., Laramie, WY	\$3,088,902.78	

It was recommended by Mr. Fulton, moved by Commissioner Crank, seconded by Commissioner Dolezal, and carried unanimously that Coldwater Group, Inc., of Pleasant View, Utah, having prequalified in accordance with rules and regulations adopted by the Transportation Commission of Wyoming, be awarded the contract as low bidder. FHWA concurred with this decision.

8Bii. Addendum to the FY 2022 State Transportation Improvement Program (STIP): Mr. Fulton presented the December addendum to the FY 2022 STIP.

It was recommended by Mr. Fulton, moved by Commissioner Holmes, seconded by Commissioner Dolezal, and carried unanimously to approve the December addendum to the FY 2022 STIP.

8C. Mr. Gillett presented the Operations Report on behalf of Mr. DeHoff.

Construction: At present, there are nine active projects across the state.

Seasonal Closures: WYO 130 over the Snowy Range and US 14A over the Big Horns are currently closed due to weather conditions and will remain closed until at least Spring 2022. WYO 70 over the Sierra Madre range remains open at this time.

Equipment Damage: An attenuator was recently hit by a semi-truck while crews were performing patching operations near Douglas on I-25. No injuries occurred.

On WYO 120, a snow plow was turning left and was rear-ended by a car. There was damage to the sander of the snow plow but no injuries occurred.

Traffic: Traffic operations have ceased for the winter. Striping may occur on a construction project that is scheduled to finish due to the warmer weather Wyoming is currently experiencing.

Facilities: The Shirley Basin and Guernsey rest areas are closed at this time due to plumbing issues. Replacement parts have been ordered, and port-a-johns have been placed at the rest area in the meantime.

District Engineer Comments: Each District Engineer addressed the Commission regarding issues they are facing. Issues discussed included employee retention, recruitment difficulties, employee development and training, and relocation assistance.

9. Colonel Haller presented the Highway Patrol Report.

The Fatal Crash Summary through November 30, 2021, includes 99 fatal crashes involving 107 deaths. The fatalities include 41 rollover crashes, 26 multi-car crashes, 7 fixed-object crashes, 18 motorcycle crashes, 4 all-terrain vehicle crashes, and 11 pedestrian crashes. Of the 99 fatal crashes that have occurred in 2021, 13 involved commercial vehicles.

There were 2 fatal crashes deemed drug or alcohol related, resulting in 2 deaths in November 2021.

Of the 107 deaths this year, 48 were attributed to not using occupant restraints, with 31 involving rollover crashes, 13 involving multi-car collisions, and 4 involving fixed objects. Thirty-seven of those who died from the non-use of occupant restraints were Wyoming residents. Fifteen of those who perished were under 21 years old, and 3 of those fatalities were attributed to the failure to use proper occupant restraints.

Of the 99 fatal crashes so far this year, 35 of those drivers had no distractions. In 50 of those crashes, it was unknown whether a distraction caused the incident.

Of the 99 fatal crashes that have occurred this year, 51 occurred on primary/secondary highways, 21 occurred on interstate highways, and 27 occurred on city/county roads.

Of the multiple-fatality crashes in 2021, 2 were rollovers, 3 involved multiple vehicles, 1 involved commercial vehicles, and 5 were drug and/or alcohol related.

In locations where rumble strips/stripes were present, there were 38 crashes. There were 47 crashes where rumble strips/stripes were not present.

Inclement weather or road conditions contributed to 5 vehicle crashes in 2021, which resulted in 5 deaths. Speed was considered a factor in 22 of the vehicle crashes, causing 25 deaths.

The days of the week for fatal crashes in 2021 were as follows:

Sunday	18 crashes
Monday	7 crashes
Tuesday	12 crashes
Wednesday	19 crashes
Thursday	11 crashes
Friday	16 crashes
Saturday	16 crashes

The times of day for fatal crashes in 2021 were as follows:

12:00 a.m. to 6:00 a.m.	12 crashes
6:00 a.m. to 12:00 p.m.	18 crashes
12:00 p.m. to 6:00 p.m.	43 crashes
6:00 p.m. to 12:00 a.m.	26 crashes

The Commission also heard the following statistics:

- 76 percent of those who died in rollover crashes were unbelted.
- 50 percent of those who died in multi-vehicle crashes were unbelted.
- 57 percent of those who died in fixed-object crashes were unbelted.
- 75 percent of the fatalities in 2021 were drivers.
- 16 percent of the fatalities in 2021 were passengers.
- 79 percent of the resident fatalities were unrestrained.
- 8 percent of non-resident fatalities were unrestrained.
- 30 percent of fatalities involved alcohol and/or drug impairment.

Patrol-Investigated Crash Summary: The Patrol-Investigated Crash Summary depicts 5,585 crashes statewide, of which 1,345 involved commercial vehicles.

Graduation and Commissioning of Class 101: Commissioners are invited to attend the graduation and commissioning of Class 101 on December 23, 2021 at the Supreme Court. There are four cadets graduating.

Trooper Testing: Trooper testing was recently performed in September 2021. Twenty-six individuals participated in the training, and ten were offered and accepted positions. Twenty weeks of training will occur for the ten individuals beginning January 3, 2022.

Vacancies: There are currently 31 trooper vacancies and 15 dispatcher vacancies. There has been a drastic decline in applications for all positions.

K-9: Fifteen year veteran Trooper Brandon Deckert, who is currently stationed in the Lyman area, has been selected as the Rocky Mountain High Intensity Drug Trafficking Officer of the Year.

Trooper Involved Shooting: A high speed chase occurred near Wheatland on I-25 recently with an individual with outstanding warrants that fired several rounds towards the pursuing Trooper. The individual was taken in to custody with the assistance of the Platte County Sheriff's Office and the involved Trooper is now back on duty.

10. Mr. Olsen presented the Aeronautics Report beginning with the November 2021 Aeronautics Flight Operations Passenger Summary Report.

Federal Legislation: Mr. Olsen advised that mask requirements have been extended by the FAA through March 18, 2022.

Formula funding guidance is pending at this time regarding the Bi-Partisan Infrastructure law. The funding will be distributed once guidance is received.

Annual Capital Improvement Program Update, Fiscal Years (FY) 2023-2027: Airports have submitted for review all projects slated to be completed during FYs 2023-2027 and all projects are being prioritized with the FAA. The Aeronautics Commission will approve the Capital Improvement Program updates in the spring and projects will be added to the STIP for next year's construction season.

Air Service: Mr. Olsen recently met with airport administrators and SkyWest in Utah. The airline industry continues to struggle and business travel is not rebounding at the anticipated rate. Crew levels continue to decline and routes are being cut as a result.

11. Mr. Rossetti presented the Support Services Report.

Employment Summary: WYDOT employed 1,839 personnel as of December 6, 2021, compared to 1,838 a month ago and 1,926 one year ago.

Talking Points Regarding Compensation: Mr. Rossetti summarized the highlights of the Proposed Market Adjustment, including updated data from 2017 to 2020. It is estimated that it will cost WYDOT approximately \$7.1 million to make adjustments if approved by the Legislature.

Mr. Rossetti clarified that there have been salary adjustments in the last ten years, including a 2.38% average employee increase in 2014, a 2.93% average employee increase in 2015, and a 2.5%/maximum of \$2,000 per year increase in 2019. However, buying power has been significantly reduced, and since 2011, Wyoming has experienced a 26.1% increase in the cost of living.

Benefits remain an important part of the overall state employee compensation package. The benefits include sick leave, vacation time, paid holidays, health insurance, pension program, and deferred compensation package.

6. Director Reiner presented the Director's Report.

Broadband: Director Reiner advised that a letter regarding WYDOT's participation in broadband development as required by House Bill 14 was submitted earlier this week. Several meetings with other agencies have occurred and will continue as needed to put broadband in to the right of way.

Coronavirus (COVID-19) Update: Cases continue to stabilize throughout WYDOT. Director Reiner advised that precautions such as hand-washing, social distancing, and wearing a mask if preferred are encouraged. President Biden's mandate that all employers with 100 or more employees require the COVID-19 vaccine would apply to WYDOT; however, Governor Gordon has filed a lawsuit challenging the mandate and the Courts have implemented a stay. WYDOT is not tracking vaccination status at this time.

WYDOT Budget: Exception requests were submitted with WYDOT's budget request, and all requests were for spending authority only. Spending authority requests were made for multiple items, including WHP equipment and WyoLink equipment. No funding increase requests were made.

A pay increase line item was included with the budget request and WYDOT will support the recommendations the Governor has made to the legislature. All requests are subject to legislature approval.

Joint Transportation Committee: Executive Staff recently met with members of the Joint Transportation Committee after the November 2021 Commission meeting. Two bills came out of the recent Joint Transportation Committee meeting, both of which relate to revenue.

Town Hall Meetings: Recent employee town hall meetings were successful, and several items will be addressed in the coming months by Executive Staff.

Association of General Contractors-Wyoming Meeting: Director Reiner thanked all that participated in the December 8<sup>th</sup> meeting at Little America in Cheyenne.

12. Mr. Babbitt presented the Chief Technology Officer's Report.

RIS Replacement Update: Mr. Babbitt and Mr. Rossetti continue to work with Enterprise Technology Services (ETS), the University of Wyoming and county commissioners across Wyoming participated in 13 vendor presentations for the system replacement. The RFP is continuing to be drafted.

ITS/GIS: An MOU has been drafted to allow on board units to be placed in 100 vehicles to assist in the pilot program for ITS/GIS.

Next Gen 911 Update: The State plan is currently in draft form and is proceeding through the final review process. If federal funding were to become available for Next Gen 911 in the near future, WYDOT would be able to proceed quickly.

WyoLink Update: Mr. Babbitt reported that Quantar updates are occurring. There have been some delays on supply deliveries but parts are being deployed as they are received. A second Rock Springs tower is close to completion, and six other projects are progressing.

Information Technology (IT): WYDOT has been working with ETS, who have been tasked with reporting all IT purchases to the Wyoming legislature. This is to ensure all products are working efficiently across the state and cost savings are being realized.

Broadband Upgrades: Upgrades are currently being performed at WYDOT Headquarters. Equipment was recently delivered and work has begun so that connectivity can increase.

6A. Internal Review FY22 Audit Plan: Maria LaBorde presented the FY22 Audit Plan and advised that there are standard tasks that are performed yearly that are required either by federal regulations or WYDOT policies. Internal Review also meets with Executive Staff to see if there are areas that need to be addressed other than the standard items. Currently, Internal Review is in the process of working with an external auditor regarding single audits.

13. January 20, 2022 Commission Meeting: Trooper Phil Pendergrass will be presented with a gift at the January 20, 2022 Service Award Luncheon. However, in 2022, Service Award luncheons will only be held quarterly.

14A. Legislator Comments: State Representative Mark Baker shared remarks regarding upcoming legislative session as well as the two bills that have come out of the Joint Transportation Committee.

14B. Commissioner Comments: Commissioner Holmes requested a tour of the Capitol be set up for Commissioners in 2022.

18. It was moved by Commissioner Dolezal, seconded by Commissioner Hughes, and carried to adjourn the meeting. Acting Chairman Espy adjourned the meeting at 12:09 p.m., on Thursday, December 9, 2021.