



WYOMING

DEPARTMENT OF TRANSPORTATION

WYOMING ROAD & TRAVEL INFORMATION:

511 or 1-888-WYO-ROAD (1-888-996-7623)

INTERNET ROAD REPORT: <http://www.wyoroad.info>

EMERGENCY TELEPHONE NUMBERS:

Wyoming Highway Patrol & REDDI: 1-800-442-9090

(Report Every Drunk Driver Immediately)

TOURISM INFORMATION:

Wyoming Vacation Directory

Tourism & Travel Division

I-25 & College Drive

Cheyenne, WY 82002

1-800-225-5996 or 1-307-777-7777

Internet Info: wyomingtourism.org

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WYDOT Organization Chart:

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ANNUAL REPORT 2007

*Beginning of a Wyoming winter along Route 26
between Dubois and Moran Junction, Wyoming.*

Organization Chart - 2007

Officials of the Wyoming Department of Transportation



WYDOT



Dave Freudenthal
Governor of Wyoming

Wyoming currently stands at a transportation crossroads. This statement is true in at least two ways:

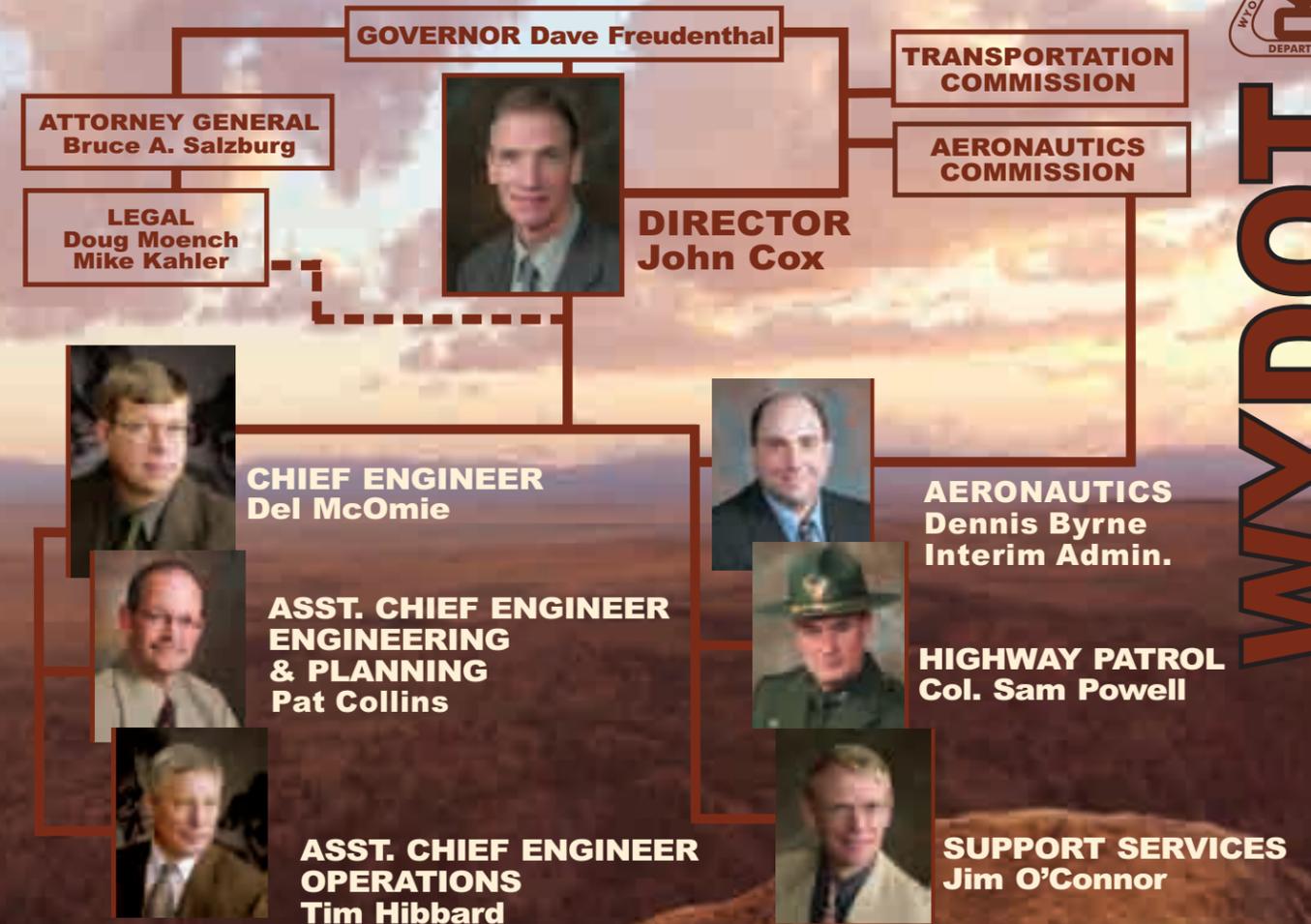
- First of all, the state and the Rocky Mountain Region continue to serve as a conduit between the nation's East and Midwest and the Pacific Coast. This link is increasingly vital to U.S. energy development and delivery, agriculture, and freight and other industries.
- In addition, the state is at an important juncture in determining transportation's future. Nationally, Congressional commissions are deliberating the course and financing for the federal surface transportation program and examining a range of options. Federal aviation programs are also being overhauled. At the state level, the Wyoming Legislature grapples with a similar set of issues concerning highways, airports, and public transit.

Against this backdrop, the men and women of the Wyoming Department of Transportation (WYDOT) undertake many activities to maintain and improve the state's vast transportation network.

Central to these duties is *taking care of the 6,700-mile state-owned highway system*—including more than 900 miles of interstate. WYDOT personnel—working with private sector partners—plan, design, construct, and maintain highways, bridges, and roadsides; coordinate with federal and state agencies to protect the environment; manage traffic; promote safety; plow snow; build and maintain rest areas; and provide many other related services.

WYDOT's mission involves other critical services as well. *Wyoming Highway Patrol* troopers and other personnel enforce motor vehicle laws, investigate motor vehicle crashes, issue oversize and overweight permits, and collect commercial motor carrier fees. *Support Services* employees issue and monitor driver's licenses and vehicle registrations; provide fuel tax administration; license auto dealers and salvage yards; and implement international fuel tax and registration agreements for commercial carriers. *Aeronautics* personnel oversee the state's airport improvement program for 40 public-use airports, promote air service improvement, and operate state-owned aircraft. WYDOT employees also work with Wyoming communities to provide *local transportation planning, transit, bicycle and pedestrian pathways, and other services*. In addition, Department personnel use a variety of *outreach* mechanisms to listen to Wyoming's citizens and identify their needs and preferences for transportation.

I invite you to take a few moments to ponder WYDOT's challenges and the accomplishments of its employees by looking at this annual report more closely.



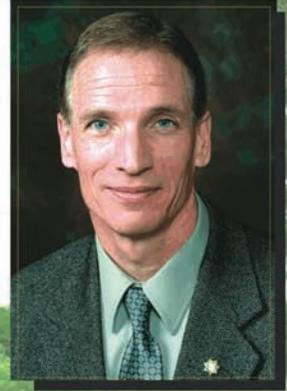
Sunset from a hill overlooking Fremont Lake near Pinedale, Wyoming, with Willow and New Fork lakes in the background.

DIRECTOR'S LETTER

John Cox, Director

Wyoming Department of Transportation

W Y O R M
D E P A R T M
O F



CONTINUOUSLY IMPROVING!

Providing a safe, high quality, and efficient transportation system is our main purpose here at WYDOT.

To assist in carrying out our mission, the Department of Transportation has developed six goals.

- 1. Keep people safe on the transportation system.*
- 2. Serve our customers.*
- 3. Take care of all physical aspects of the transportation system.*
- 4. Develop and care for our people.*
- 5. Respectfully perform our lawful responsibilities, and*
- 6. Exercise good stewardship of our resources.*

In conjunction with these goals, we are in the process of developing performance measures throughout the Department. These measures will tell us if we are meeting our goals. While feedback from our customers throughout the state remains positive, we will continue to seek methods to improve Wyoming's transportation system and the quality of our services to the people of Wyoming.

In 2007 we saw dramatic results in two key safety areas: seat belt usage as well as highway fatalities. Seatbelt usage improved from 63.5 percent in 2006 to 72.2 percent in 2007. Remarkably, the number of fatalities on Wyoming highways decreased from 195 in 2006 to 149 in 2007. We at the Wyoming Department of Transportation believe we may have had, through

WYDOT'S



Director John Cox

our professional efforts, some impact on these results through the areas of enforcement, engineering, education, and diligence.

Again last year, much of our federal and state funding went to improving and preserving our transportation system. The Governor and Legislature are increasing their support for the maintenance of our system with state funds. The 2008 legislative session generated a \$210 million infusion into WYDOT's general fund budget for surface transportation and airport needs. Much of this is now in WYDOT's "standard budget," which means a constant funding source from the state that will help us plan our projects more effectively. We know this will benefit the citizens of Wyoming as well as those who travel our highways. This infusion of funds will also permit us to be more responsive to the businesses who work upon our highway system.

WYDOT's greatest resource is our employees, who take pride in being progressive and caring stewards of the resources entrusted to them by the people of Wyoming.



DISTRICT ENGINEERS

- District 1
Jay Gould
Laramie
- District 2
Jack Bell
Casper
- District 3
John Eddins
Rock Springs
- District 4
Mark Gillett
Sheridan
- District 5
Shelby Carlson
Basin



- DIRECTOR**
John Cox
- AERONAUTICS**
Dennis Byrne
- CHIEF ENGINEER**
Del McOmie
- Asst. CHIEF ENGINEER**
- ENGINEERING & PLANNING**
Pat Collins
- Asst. CHIEF ENGINEER**
- OPERATIONS**
Tim Hibbard
- HIGHWAY PATROL**
Col. Sam Powell
- SUPPORT SERVICES**
Jim O'Connor

View OF THE 2007 Year



DIRECTOR
John Cox

The **Director of the Wyoming Department of Transportation (WYDOT)** leads the agency in fulfilling its mission of providing a safe, high quality, and efficient transportation system by overseeing its six divisions, as well as the following three programs.

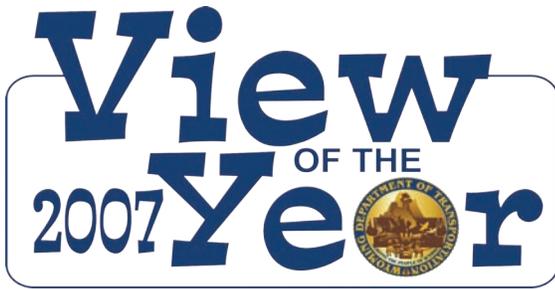
In FY07, the **Internal Review Program** worked with the Federal Highway Administration to develop training on grant administration and oversight of federal-aid projects administered by subrecipients. In addition, Internal Review worked closely with several programs within the Support Services Division to investigate and analyze different areas, including fuel distribution and driver license fees. Internal Review also completed the compliance section of the annual OMB circular A-133 audit to ensure WYDOT's eligibility for receiving federal funding. Internal Review assisted Engineering Services with consultant-related activities; conducted sub-recipient report reviews to ensure proper use of federal funds, which are passed through WYDOT, to local entities; and continued to be involved in WYDOT's ERP effort.

The **Public Affairs Office** continued to keep the public and WYDOT employees informed on Department operations and safety issues through a

combination of news releases and campaigns, monthly and special publications, advertisements and public service announcements, video productions, and media interviews.

On Sept. 18, 2007, the Public Affairs Office hosted a ceremony at the State Capitol celebrating the 25th anniversary of the Report Every Drunk Driver Immediately program and its success in taking more than 15,700 impaired drivers off the roads. Video Producer Coleen Haines won the Ava Award for the Trunk Trooper public service announcements encouraging the use of seat belts and designated drivers. Public Affairs also worked with other programs on campaigns to educate the public on the new multipurpose vehicle law, the state's bridge inspection and maintenance program, and the "Ice and snow, take it slow" initiative.

The **Strategic Performance Improvement Program** works to communicate WYDOT's accomplishments to its employees, customers, and other stakeholders using a *balanced scorecard* (BSC), which is a tool that identifies the "vital few" measures the Department uses to gauge its overall performance. It determines whether WYDOT has been successful in meeting its goals and ultimately its mission. In FY07, the Program helped the following programs establish their scorecards: Highway Patrol, District Engineers, Right-of-Way, Contracts & Estimates, Human Resources, Telecommunications, and Public Affairs. For a better understanding of WYDOT's *balanced scorecard* system, see the "Serving the People of Wyoming" article on page 12 of this report, and for an overall view of the "vital few" measures of the Department's progress, see pages 8 and 9.



AERONAUTICS
Dennis Byrne,
Interim
Administrator

The Wyoming Department of Transportation's **Aeronautics Division** assists communities throughout Wyoming by administering aviation grants and assisting airports with construction and maintenance projects. The Division also provides flight service for Wyoming state government agencies.

The Division's **Airport Planning Program** administers federal and state grants to Wyoming publicly-owned public use airports to ensure proper expenditure of public funds and provides guidance and expertise to airports to help improve the aviation system as a whole. In FY07, the Program administered \$41.3 million in airport improvement funds, which included \$13.78 million in state funds; \$25.9 million in federal funds; and \$1.388 million in local funds. The state funds included \$10 million in supplemental funding provided by the legislature for airport improvement projects. The total funds also include funding for statewide group maintenance projects consisting of crack seal, seal coating, and pavement marking; air shows and fly-ins; and state system planning projects, for a combined total of \$2.39 million.

The **Airport Engineering Program** oversaw the completion of 76 projects, which were funded through airport improvement grants, at 31 airports in FY07. These projects included a runway relocation project at Worland; runway rehabilitation at Cowley; strengthening of the main runway at Douglas; rehabilitation of parallel taxiway at Casper; reconstruction of the general aviation apron and taxi lane in Sheridan; beginning construction of runway and taxiway extension in Pinedale; beginning runway reconstruction at Ft. Bridger; apron rehabilitation at Newcastle; master plan and apron reconstruction at Laramie; first phase of terminal construction at Cody; and airport access road paving at Hulett.

During FY07, the legislature allocated \$1.5 million plus \$274,000 biannually to install and maintain automated weather observation systems (AWOS) at multiple mountain passes in Wyoming. These weather stations are critical for improving aviation and other transportation safety in the state and assist in weather forecasting.

The Air Service Enhancement Program received an additional \$3 million this year for grant assistance to communities. Also in FY07, a majority of the commercial airports across Wyoming experienced significant increases in passenger boardings.



One of Wyoming's
 Cessna Citations.

In May 2007, the **Aviation Business & Marketing Program** launched a statewide air service marketing campaign under the Small Community Air Service Development Program grant from the U.S. Department of Transportation. The campaign has received a lot of positive press and feedback from Wyoming residents. The FlyWyoming.org website had over 500,000 hits in the first four months of the campaign.

The Wyoming Aeronautics Commission Air Show and Fly-In Program resulted in 10 communities holding an air show or fly-in to educate and raise awareness about aviation. The Program supports each community with a \$5,000 annual grant to aid efforts in conducting an air show or fly-in.

The **Flight Operations Program** operates two Cessna Citation Encores to provide air transportation for Wyoming state agencies performing official state business and one Cessna Caravan for photogrammetry and surveying. In FY07, the Encores flew a combined total of 768 hours and the Caravan totaled 105 hours. The total flight hours for the Encores were reduced due to an unplanned maintenance repair that kept one aircraft out of service for six weeks, resulting in 110 flight hours from aircraft charter services. The Encores are based in Cheyenne but are available to all state agencies for both in-state and out-of-state travel.

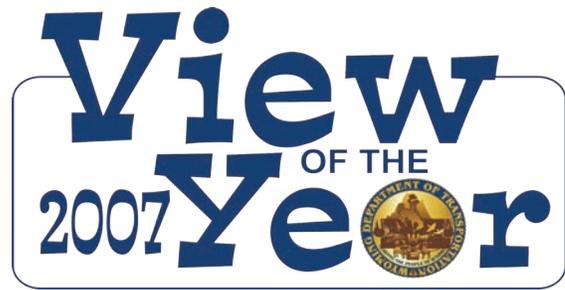
The Aeronautics Division, in coordination with Cheyenne Regional Airport, constructed a new hangar to house state aircraft and to enable passenger loading and fueling of WYDOT's fleet.

In addition, Aeronautics began implementing the Falcon Document Management System, which involves scanning documents into electronic format for storage and access.





**CHIEF
ENGINEER**
Del McOmie



The **Chief Engineer** ensures the Department's resources are used to efficiently and effectively construct and maintain the state's roadways and bridges. To this end, the Chief Engineer oversees WYDOT's five district offices and the construction and maintenance offices at headquarters, as well as the Engineering & Planning and Operations Divisions.

During FY07, some of the projects in **District 1** on Interstate 80 included bridge and concrete rehabilitation at Rawlins for \$4.7 million and bridge repair and roadway surfacing near Elk Mountain for \$11 million and between Cheyenne and Laramie for \$7.6 million. Also, two new liquid chemical tanks for de-icing were set up in Elk Mountain and Medicine Bow. The liquids are used on sanding material or can be applied directly to the roadway. All of WYDOT's new tandem axle trucks will be equipped with liquid chemical tanks and ground speed controllers.

Major reconstruction in **District 2** on Interstate 25 completed in FY07 included a project between Glendo and Wheatland for \$23 million, bridge replacement in Casper for \$12 million, and a project between Glenrock and Casper for \$15 million. In addition, the first phase of the roadway for the new medium security prison in Torrington was completed.

District 3 completed the first phase of the \$46 million project for the Rock Springs/Dewar Drive project on I-80. It is the most expensive project WYDOT has let to date. In addition, a \$13 million reconstruction project on WYO 414 was completed, and US 26/89/191 between Jackson and the Grand Teton National Park was widened. Also, a series of storms caused multiple rock slides in the Hoback and Snake River canyons, depositing thousands of cubic yards of debris on the highways. The actual road closures were just a few hours, but it took weeks to finish the clean up.

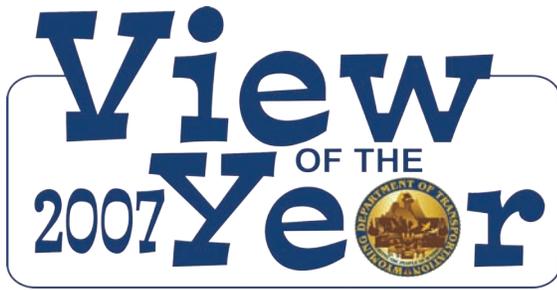
In **District 4** this year, work began to reconstruct slide areas on Interstate 90 between Sheridan and Buffalo. A project on US 14 will allow for safer travel between Gillette and Sheridan in an area of heavy coal bed methane production, and a bridge over the railroad on WYO 51 and a new railroad crossing in

Moorcroft were completed. Also, a major snow storm in March paralyzed travel around Sheridan and Buffalo for three days. District snow removal crews switched from normal removal activities to search and rescue mode for stranded motorists along I-90 and US 14 east of Sheridan.

District 5 awarded 22 construction projects totaling \$46.4 million in FY07. Also let was a project on WYO 137 for \$10.9 million. This is the first of two projects between Ft. Washakie and St. Stephens and follows years of planning and work with the Wind River Indian Reservation to upgrade this dangerous section of road. Work also continued on Togwotee Pass with 14.7 miles of the 38-mile reconstruction of US 26/287 nearing completion. This year WYDOT received the AASHTO President's Transportation Award for Quality for work on the Brooks Lake Section of this project. The national award recognized WYDOT's efforts to minimize socioeconomic impacts, specifically minimizing delays while keeping travelers, surrounding communities, and involved stakeholders informed during plan development and construction.

This year the **Construction Program** led the review of WYDOT's design standards, resulting in a new set of standards for construction projects. Also, the Program performed mobility reviews on each project at least once during the construction season to provide an independent view of the construction project and how mobility was being handled. Use of the Quality Control/Quality Assurance (QC/QA) specification for rideability for bituminous pavements continued in order to measure smoothness because smoother pavements last longer.

In FY07, the **Maintenance Program** coordinated the overall state maintenance work program; continued the Contract Maintenance and the Special Maintenance programs; and continued to improve the Maintenance Performance Measurement System/Quality Assurance process, which will better measure WYDOT's overall effectiveness in its road maintenance activities and provide a better indicator of the conditions of the entire surface transportation system.



**ENGINEERING
& PLANNING**
Pat Collins,
Assistant
Chief Engineer



The many programs of the **Assistant Chief Engineer, Engineering & Planning Division**, supply the engineering and planning services necessary to provide Wyoming's highway users with safe and cost-effective transportation systems while preserving the state's natural resources.

In FY07, the **Bridge Program** let to contract projects totaling \$29.9 million, which included \$29.3 million for on-system highway structures (16 new bridges and 6 new structure-size box culverts) and \$576,500 for 1 new off-system bridge. Program staff inspected 540 off-system bridges and administered the inspection of 705 on-system bridges. Of the on-system structures, 95.3 percent were found to be in acceptable condition. Progress was made in developing a Bridge Management System providing information from the inventory for making cost effective bridge rehabilitation and replacement decisions. Two weeks after the failure of the I-35 bridge in Minneapolis, all similar structures in Wyoming were inspected to insure their safety.

Due to an influx of monies from the legislature, the **Contracts & Estimates Program** was able to oversee the letting of 101 projects for \$292.2 million in FY07. Based upon a Federal Highway Administration (FHWA) construction cost index with a base year of 1997, inflation was found to be about 31 percent.

During FY07, the **Geology Program** celebrated its 50th year in operation and 100,000th drill hole. The Program also investigated two major landslides, installed ten inclinometers and six piezometers at three sites, installed monitoring wells at two sites, drilled 1,233 test holes, and tested 1,095 soil samples.

The **Highway Development Program** led the completion of 101 projects with combined costs of \$292.2 million; prepared 69 projects for future bid lettings with an estimated cost of about \$176 million; issued 34 revised standard plan sheets plus 27 sheets revised by the Traffic Program; worked on another 100 sheets as part of a major revamping of guardrail standards; targeted, GPS controlled, and compiled the mapping and ortho imagery for 20 projects; flew 39 photo missions for 101.4 flight hours and collected over 3,500 photographs; processed 106 field surveys; and completed 155 mapping updates.

The **Materials Program** continued to provide materials engineering and testing services to WYDOT field offices and programs; conducted field investigations on multiple projects by taking cores from pavement, digging test pits, and collecting other data; and performed design and economic evaluations on major rehabilitation and reconstruction projects.

Also during FY07, the **Planning Program** continued to gather public input into the transportation planning process by coordinating three TransPlan meetings; distributed bicycle safety brochures to elementary school students; continued to improve tribal relations through the Tribal Training Program; let several rail crossing improvement projects; let seven Safe Routes To School projects totaling \$900,000; gathered vehicle count, classification, and truck weight data; completed and produced the 2007-2012 State Transportation Improvement Program (STIP) report; supported seven new research projects; updated and published Wyoming city and county maps; received and executed 60 cooperative agreements totaling \$21,692,749; executed 47 public transit project agreements totaling \$4,859,658; and initiated a statewide public transit voucher program for individuals with severe disabilities who are inadequately served by conventional public transit service. Also, the Program's Environmental Services Section was a part of the team that received the AASHTO President's Transportation Award for excellence on the Brooks Lake Section along the Togwotee Pass corridor. The award was for designing and constructing a highway that minimized impacts to the scenic and ecological qualities of the environment while being aesthetically compatible with the surroundings.

The **Right-of-Way Program** worked with 268 landowners in FY07. Additionally, the Program reorganized so that crews will handle a project through the entire acquisition process instead of just portions of it. Right-of-Way also worked to address the additional steps needed to comply with changes to the Wyoming eminent domain and relocation statutes that were made during the 2007 legislative session regarding statutory good faith negotiation requirements.





OPERATIONS
Tim Hibbard,
Assistant
Chief Engineer



The **Assistant Chief Engineer, Operations Division**, ensures WYDOT employees have the resources needed to complete their work and the public is provided with roadside and road condition information. The Division also provides the services needed to effectively fulfill the Department's financial responsibilities.

During FY07, the **Enterprise Technology Program** focused on supporting WYDOT's PeopleSoft/ Agile Assets Enterprise Resource Planning (ERP) system. This included working to enhance and tune the ERP system problems and coordinating the Department's subject matter experts and functional and technical consultants to solve problems.

The **Equipment Program** purchased 208 pieces of equipment costing \$4,048,000 in FY07. The Program also worked to acquire multi-purpose vehicles, such as the new Kubota mower tractors used to mow rights of way as well as load road sanding material into plow trucks at remote sites around the state.

The **Facilities Maintenance Program** continued its conservation efforts to establish heating and cooling standards so that WYDOT's facilities comply with mandates from the Governor's Office. Program staff also addressed 100-150 work requests per month while still performing the required preventive maintenance on all the building equipment and systems.

WYDOT's **Financial Services Program** focused on stabilizing the ERP system, which integrates the Peoplesoft enterprise resource planning software modules with the Agile Assets enterprise asset management software modules into one integrated solution. ERP will enable WYDOT to provide better customer service, increase responsiveness to changing business requirements and priorities, and increase overall efficiency in business processes.

The **Geographic Information Systems/Intelligent Transportation Systems (GIS/ITS) Program** prepared in FY07 to launch a new transportation management center to coordinate travel management and information needs, administered upgrades to an enhanced 511 telephone information system, delivered a geographic information systems viewer, and deployed and monitored a variety of ITS devices.

During FY07, the **Highway Safety Program** promoted safety on all Wyoming roadways to reduce

fatalities, injuries, and property damage crashes through engineering, education, enforcement, and training programs. The Motorcycle Safety Program held 105 classes, training 1,092 students.

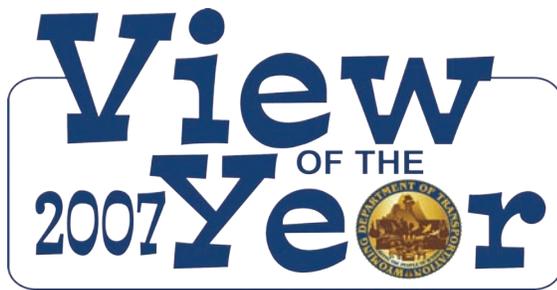
The **Information Technology Program** provided technology-related services and support; updated computer systems and server hardware; analyzed and improved network capabilities; developed, implemented, and maintained software; and supported end users. To upgrade end user support, in FY07 the Program implemented the GroupLink system to administer support requests.

During the year, the **Management Services Program** continued its involvement in surface transportation program reauthorization by working with the American Association of State Highway and Transportation Officials (AASHTO) and other partners to begin crafting reauthorization positions to benefit Wyoming. Program staff also prepared project applications for projects submitted to Wyoming's congressional delegation and FHWA.

In FY07, the **Purchasing Program** began an on-line public surplus auction site to sell WYDOT's surplus property that has resulted in \$31,189 in sales during its first five months. The Program also solicited 588 competitive bids for equipment, materials, supplies, and services; issued 1,843 purchase orders for \$48.3 million; and administered 247 blanket purchase orders for \$25.6 million. Purchasing's total dollar volume for FY07 was \$73.9 million.

The **Telecommunications Program** continued its support of telephone systems, WYDOT building wiring, data communications to roadside devices, more than 2,000 radios, and the Highway Patrol Communications Center. The Program also continued work on "WyoLink," the statewide, public-safety, interoperable radio communications system.

The **Traffic Program** sign shop fabricated 10,028 signs or over 70,000 square feet of signs. Program staff also completed over \$9 million worth of projects, deployed four-section, all arrow signal heads, at five signalized intersections to help reduce crashes and increase efficiency, and maintained over \$90,000,000 worth of electrical traffic control devices and lighting.



**HIGHWAY
PATROL
Col. Sam Powell,
Administrator**



The **Wyoming Highway Patrol (WHP)** helps ensure the safety of Wyoming's citizens and the traveling public on the roadways by providing law enforcement, patrolling, regulatory, and safety education services.

FIELD OPERATIONS

During FY07, **WHP Troopers** spent 130,934 hours patrolling the highways, drove 5,622,359 miles, wrote 89,683 citations, made 82,497 warning contacts, issued 33,048 faulty equipment warnings, assisted 9,552 disabled motorists, investigated 7,324 crashes, conducted 10,464 hours of on-scene crash investigations, and spent 5,902 hours on follow-up investigations and report writing.

Troopers initiated 87 felony drug interdiction stops, 40 of which involved WHP drug detection dogs. Troopers seized more than 950 pounds of illegal narcotics plus 13,421 Ecstasy tablets (for an estimated street value of \$5,741,048), \$3,525,230 in U.S. currency, and nine firearms.

The Patrol's **Capitol Protective Services** division provided limited law enforcement services in and around the Capitol complex area in Cheyenne and provided protective services for the Governor during in-state or out-of-state travel.

EQUIPMENT, EVIDENCE, and DISPATCH

During FY07, the Patrol's **Dispatch Center** logged 249,939 events, of which 235,596 were related to WHP activities and 14,343 were related to other state law enforcement agencies.

The **Evidence and Recovered Property Section** logged and housed the 1,902 items troopers seized and the 7,000 videos tapes from the Patrol's in-car cameras. To help manage Patrol evidence, new computer software was chosen and is scheduled to go live January 1, 2008.

The **Inventory and Equipment Section** procured the equipment and vehicles needed to equip seven newly authorized troopers and worked to replace the shotgun and rifle troopers carried in their patrol cars with new .223 caliber AR-15 platform rifles.

SAFETY, TRAINING, and RECORDS

This year the **Safety Education Section** began the "Click It Don't Risk It" national program to promote

seatbelt use. The Child Passenger Seat program provided 45 child safety seats to those who could not afford them. The Alive-At-25 program targets 14- to 24-year-old drivers and reached over 550 students in 34 classes at 21 locations in its first year. Also in FY07, the Report Every Drunk Driver Immediately (REDDI) program celebrated 25 years of success and resulted in 173,400 reports, over 15,700 arrests, and countless lives saved.

WHP's **Training Section** conducted three recruit testings in FY07 that had more than 100 applicants per testing site for 35 openings.

Patrol's **Records Section** personnel entered each citation, warning, commercial vehicle inspection, and vehicle searched, as well as the daily activity logs for every Patrol officer.

COMMERCIAL CARRIER

The **Commercial Carrier Section** conducted 6,669 inspections throughout the state with 28.6 percent of the commercial vehicles and 11.6 percent of the drivers being placed out-of-service. There were 31,738 violations for drivers and vehicles, 5,662 of which were out-of-service violations.

The **Ports of Entry** weighed 700,832 commercial vehicles, of which 34,320 were overweight; conducted 1,715 vehicle/driver safety inspections and 5,444 driver-only inspections; cleared 1,907,581 commercial vehicles by having the drivers come into the location; cleared 1,220,239 commercial vehicles using PrePass-type systems; issued 152,434 permits, 2,754 mobile machinery decals, and 1,179 official receipts and collected \$7,384,561 in fees for these; and issued 784 emergency response permits for \$390,585.

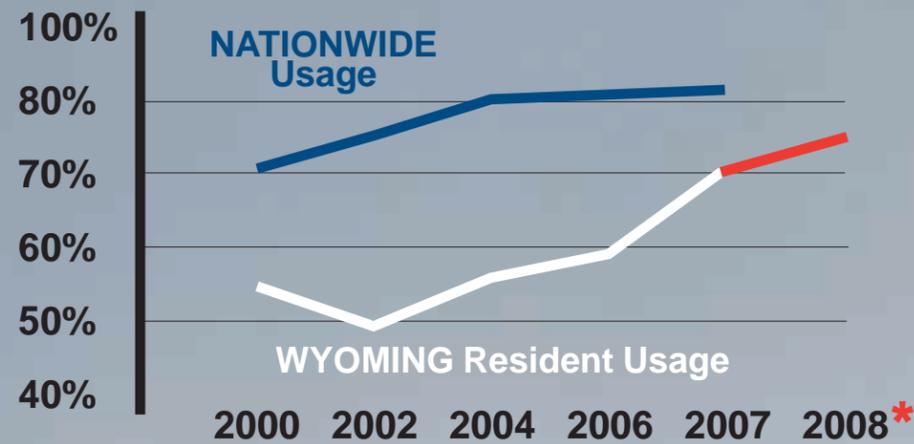
The **Mobile Enforcement and Education Teams (MEET)** weighed 1,535 commercial vehicles and found 210 overweight violations, conducted 293 vehicle/driver safety inspections and 307 driver-only safety inspections, and issued 178 permits.

The Patrol's **Overweight Loads Office** authorized 1,923 oversize loads and 6,262 overweight loads and collected \$1,963,014 in fees from the issuance of 41,232 permits and bridge analysis charges.

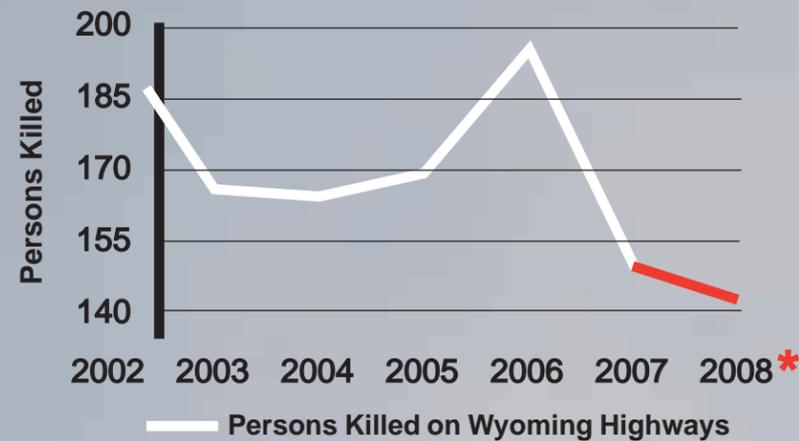
PERFORMANCE MEASURES

The Wyoming Department of Transportation utilizes a tool called a balanced scorecard (BSC). This concept includes six goals for the Department as well as other measures relevant to WYDOT's overall performance. In this 2007 Annual Report, WYDOT has selected the following measures from the BSC to demonstrate accountability and commitment to the citizens of Wyoming. For information regarding the Department's BSC measures, please refer to: www.dot.state.wy.us.

SEAT BELT USAGE

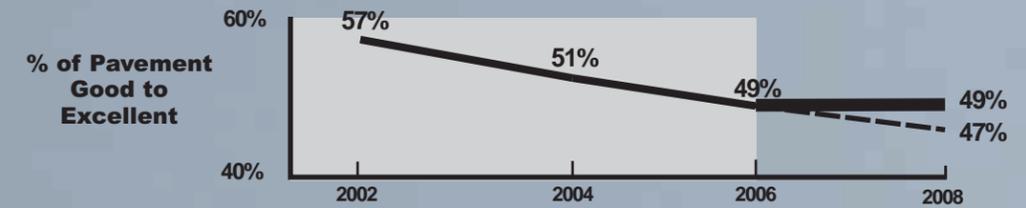


HIGHWAY FATALITIES

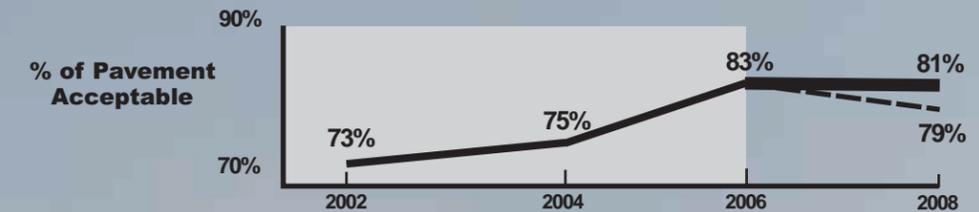


* WYDOT Targets for 2008.

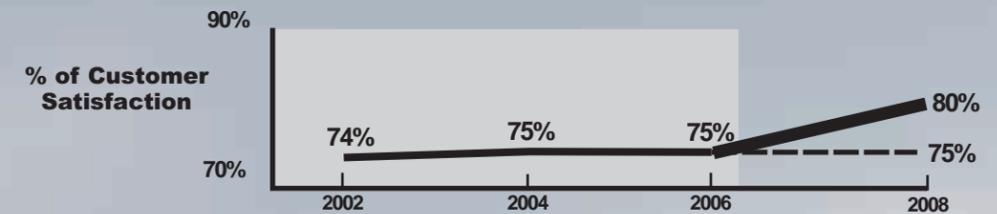
PERFORMANCE MEASURE: Percentage of Road Pavements in Good to Excellent Condition



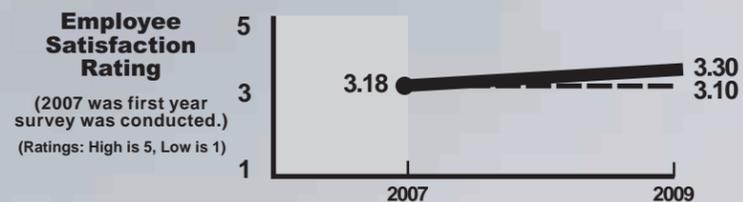
PERFORMANCE MEASURE: Percentage of Airport Pavements in Acceptable Condition



PERFORMANCE MEASURE: Percentage of Customer Satisfaction with WYDOT's Overall Performance



PERFORMANCE MEASURE: Overall Employee Satisfaction Survey Rating

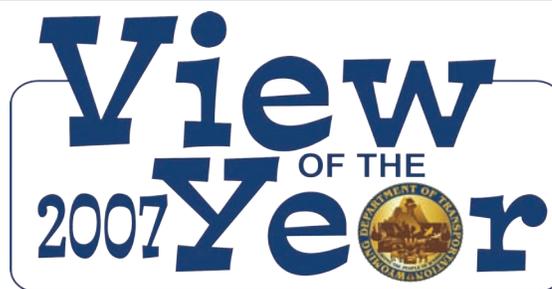


LEGEND for CHARTS:

Current Performance — Additional State Funding — No Change in Funding - - -



**SUPPORT
SERVICES**
Jim O'Connor
Administrator



Most of the **Support Services Division** programs work to ensure and provide for compliance with a wide variety of state and federal laws and statutes. The Division's other programs provide training and day-to-day services for departmental employees.

During the 2007 fiscal year, the **Budget Program** assisted the Enterprise Resource Program (ERP) team with the development and implementation of a new budgeting tool, which was used to budget all WYDOT programs and develop the Department's FY08 budget. The Program assists in allocating Department resources, estimating revenue for the year, and monitoring all the Department's funding streams.

In addition to ensuring compliance among the salvage yard, taxi/shuttle service, vehicle rental agency, and motor fuel tax industries, the **Compliance & Investigation Program** completed efforts in an odometer fraud case started in 2005 that resulted in federal criminal charges for over 70 counts of odometer fraud. Compliance Investigator Ken Roylance received the Lance Thomas Award through the National Odometer and Title Fraud Enforcement Association, which recognized his efforts and expertise in odometer fraud investigations.

During FY07, the **Driver Services Program** completed 207,339 transactions for driver license issuance, records, and reinstatement; processed 15,722 license renewals through the mail; and administered 12,422 skills tests. Wyoming had 411,663 licensed drivers at the end of FY07. The Program also processed 78,935 court convictions and administrative enforcement transactions and continued to refine the procedures for the Ignition Interlock law, which affects drivers suspended for repeat Driving Under the Influence (DUI) offenses. An Ignition Interlock device requires drivers to take a breath alcohol test before their vehicle will start. If the test reveals a detectable amount of alcohol, the vehicle will not start.

The **Employee Safety Program** focused on promoting safe work habits by WYDOT employees and ensured employee compliance with state and federal regulations and standards. To this end, in FY06 and FY07 the Program received federal grants to outfit over 1,000 WYDOT maintenance and construction workers with fluorescent orange, high-visibility, winter work coats.

During FY07, the **Fuel Tax Administration (FTA) Program** processed for distribution \$45 million in gasoline taxes, \$58.4 million in diesel taxes, and \$484,551 in aviation fuel taxes.

The **Human Resources (HR) Program** worked to recruit, retain, place, and classify over 2,000 positions; managed all active employees records and inactive records; managed employee benefits, compensation, and employee relations; and provided WYDOT's Equal Employment Opportunity function and Title VI Coordinator. WYDOT had 1,932 permanent and 59 non-permanent employees at the end of FY07.

The **Motor Vehicle Services (MVS) Program** collected \$19.6 million in state motor vehicle registration fees and facilitated the transfer of 911,669 vehicle registration and 253,249 title transactions from Wyoming's 23 counties. In FY07, MVS production staff, along with Magic City personnel and clients, produced and distributed 263,682 license plates and more than 2 million license plate tabs to the counties. MVS also collected \$46.5 million in commercial vehicle registration fees and distributed \$7.3 million to 57 International Registration Plan jurisdictions and \$3.9 million to the counties. Under the International Fuel Tax Agreement, portions of the taxes collected are forwarded to other jurisdictions where Wyoming commercial vehicles travel and other jurisdictions remit fuel tax revenues to Wyoming.

In FY07, the **Office Services Program** scanned 1,258,400 WYDOT documents onto microfilm, responded to 3,000 requests for archived records, reproduced 6,900 prints from microfilm, researched and provided information for more than 100 external requests, processed more than 1 million pieces of incoming and outgoing mail, and produced in excess of 9 million copies on various printing and copying equipment.

During the year, the **Training Program** set up 93 personal or professional development classes, scheduled through either WYDOT University or the Transportation Learning Network distance learning partnership, that were attended by 1,961 agency employees. Also, the first WYDOT Leadership Conference was held in Lander for 83 participants, and three district "road show" training events were presented to employees.



Transportation & Aeronautics Commissioners

Wyoming's Governor selects both the Transportation and Aeronautics commissioners. Transportation Commission appointments rotate among the counties in each district and commissioners serve six-year terms. Aeronautics commissioners have no geographic rotation requirements and are limited to two six-year terms.



Transportation. Back Row: l. to r., Greg Gillen, Cactus Covello, Jim Latta, and Charlie Monk. Front Row: l. to r., Rip Hawkins, Susan Dziardziel, and Emerson Scott III.



Aeronautics. Back Row: l. to r., Charlie Ksir, Carrol Orrison, and Vince Tomassi. Front Row: l. to r., Jeff Rose, Jerry DeLano, and Jim Sandison.

TRANSPORTATION COMMISSIONERS

DISTRICT 1
Cactus Covello
Torrington, WY

DISTRICT 2
Greg Gillen
Green River, WY

DISTRICT 3
Jim Latta
Pinedale, WY

DISTRICT 4
Chairman
Emerson Scott III
Dayton, WY

DISTRICT 5
Charlie Monk
Lovell, WY

DISTRICT 6
Vice Chairman
Rip Hawkins
Devils Tower, WY

DISTRICT 7
Susan Dziardziel
Douglas, WY

AERONAUTICS COMMISSIONERS

DISTRICT 1
Charlie Ksir
Laramie, WY

DISTRICT 2
Vince Tomassi
Diamondville, WY

DISTRICT 3
Carrol Orrison
Casper, WY

DISTRICT 4
Jerry DeLano
Cody, WY

DISTRICT 5
Vacant

DISTRICT at LARGE
Jeff Rose
Lingle, WY

DISTRICT at LARGE
James Sandison
Casper, WY

Serving the People of WYOMING

By **Dave Kingham**

WYDOT and its employees are committed to providing a safe, high quality, and efficient transportation system for the people of Wyoming.

To fulfill that mission, the Department has established goals of serving its customers and keeping them safe on the state transportation system, taking care of the transportation system itself, exercising good stewardship of its resources, respectfully performing its lawful responsibilities, and taking care of its employees.

The Department's values as it pursues these goals are honesty, accountability, commitment, respect, and innovation.

Safety is WYDOT's top priority, and the two performance measures it has set as indicators of its success in keeping people safe on the transportation system both showed significant improvement during 2007. Twenty-five percent fewer people died in traffic crashes in the state than during the previous year, and seat-belt use by Wyoming drivers and front-seat passengers increased by 20 percent. WYDOT will continue to fund enforcement and education efforts to increase the use of seat belts.

WYDOT's goal for taking care of the transportation system is to hold steady the portion of its pavements in good to excellent condition, despite skyrocketing construction costs that have cut the buying power of WYDOT's revenue by more than half in the past decade. WYDOT continues to seek the funding needed to maintain the quality of the transportation system on which the people of Wyoming depend.

The Department also continues to refine its processes to ensure the funding available is being spent as effectively and efficiently as possible. The Asset Management System in development will bring to-



WYDOT's 6 GOALS

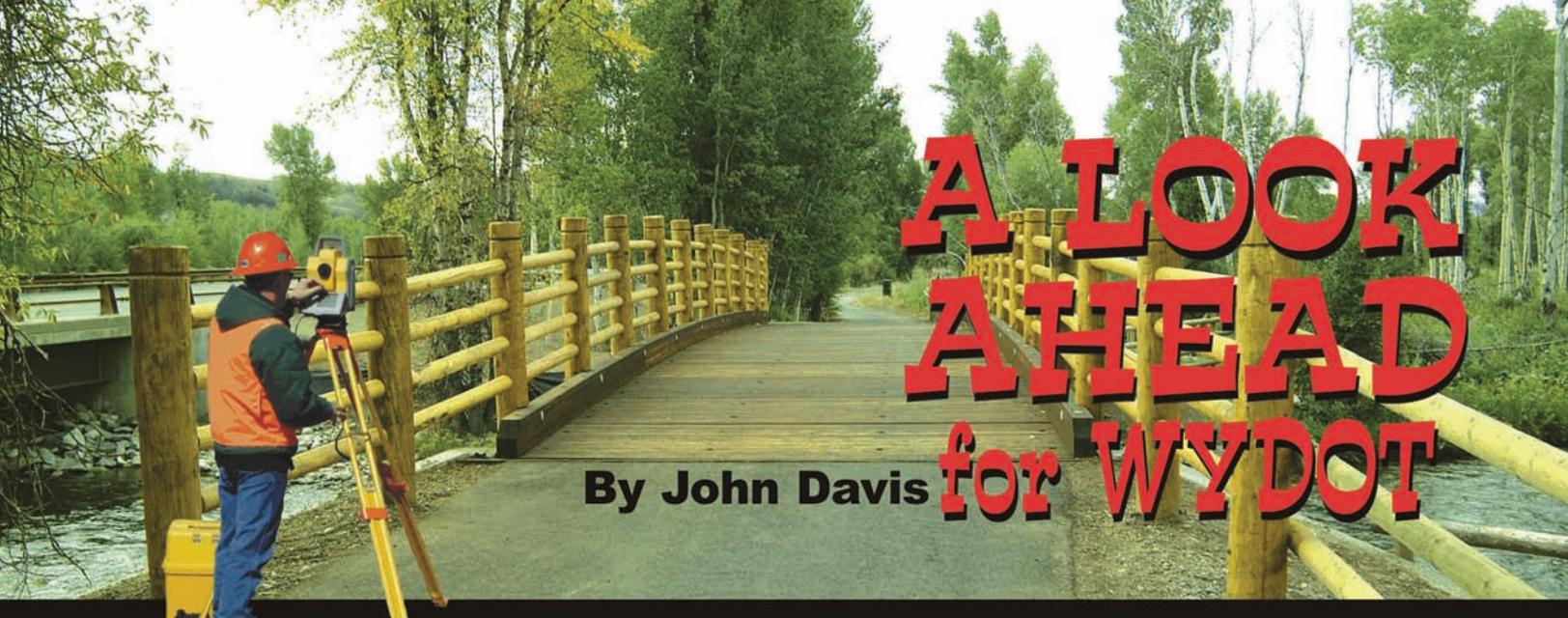
- Keep people safe on the state transportation system.
- Serve our customers.
- Take care of all physical aspects of the state transportation system.
- Develop and care for our people.
- Respectfully perform our lawful responsibilities.
- Exercise good stewardship of our resources.

gether information from the pavement, bridge, maintenance, and highway safety management systems. This analytical tool will provide accurate and reliable information on the entire transportation system for use in cost-benefit analysis to help WYDOT continuously improve the effective use of its resources.

WYDOT also is committed to improving customer satisfaction by addressing three issues identified in the 2006 customer satisfaction survey conducted by the University of Wyoming: increasing the number of Highway Patrol troopers, electronic message signs, and rest areas around the state.

Some funding for these improvements can come from the federal highway safety funds the Department receives, and efforts will continue to find additional funding for these priorities identified by Wyoming travelers.

In all these ways, WYDOT continues to work to provide the people of Wyoming with the best transportation system possible with the resources available because a quality transportation system is critical to the state's economy and future.



A LOOK AHEAD for WYDOT

By John Davis

A Look Ahead to 2008 for WYDOT!

Several important Wyoming Department of Transportation (WYDOT) projects and other initiatives will be underway in 2008.

Significant highway work will include continued reconstruction on segments of US 26-287 over Togwotee Pass between Dubois and Moran Junction east of Grand Teton National Park. The Fourmile Meadows and Togwotee Pass sections, estimated at around \$60 million, are scheduled for letting in 2008. On Interstate 80, a \$37 million reconstruction project west of Wamsutter in Sweetwater County is anticipated. Work on Interstate 25 east of Casper for \$24 million and near Douglas for \$15 million, as well as a \$13.5 million project on US 14 between Dayton and Burgess Junction, is also scheduled. As was the case for 2007, however, the overall number of projects WYDOT undertakes is expected to drop because of funding constraints and inflationary pressure on construction costs.

A total of \$37.2 million in airport projects will be underway as well. Significant airport improvements on tap include the following: \$6.8 million for runway reconstruction and an airfield lighting upgrade in Cheyenne, \$5.4 million for runway reconstruction in Riverton, \$4.7 million for runway safety improvement in Jackson, and \$3.8 million for runway relocation in Worland. The Department's Aeronautics Division will also continue its air service enhancement program and marketing campaign to improve air service to Wyoming using funds provided by the legislature and other sources.

Additionally, the Department will administer \$9.6 million in federal and state funds for public transit programs throughout the state. Most of these funds will go to local transit providers to finance vehicle purchases, rural transit, urbanized transit (in Casper and Cheyenne), intercity buses, and other services.

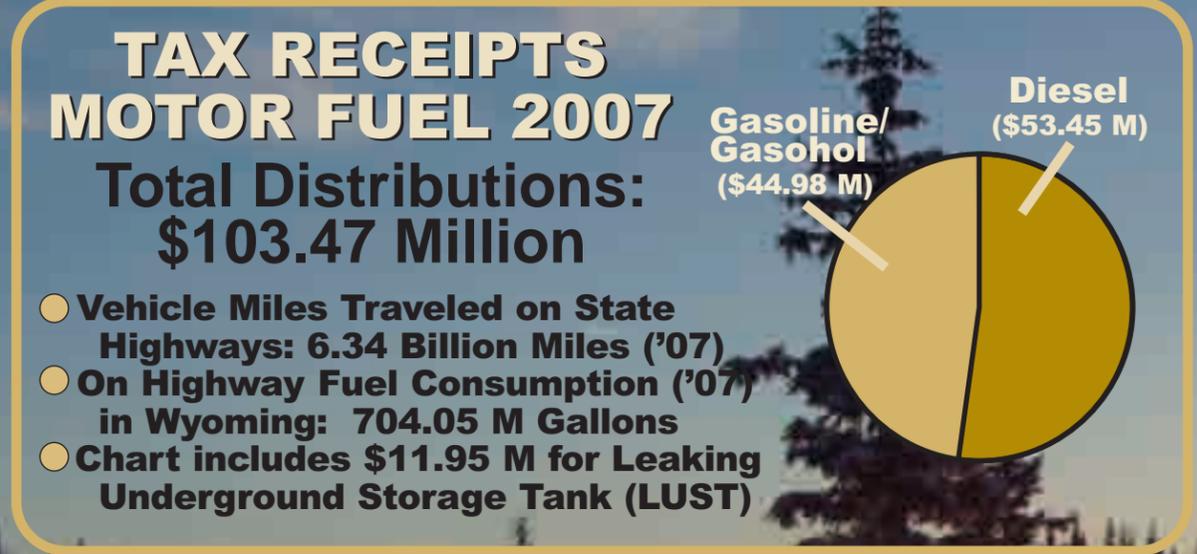
WYDOT will continue to work with Wyoming's Congressional delegation and the Wyoming Legislature in the coming year to address transportation needs. Increasing traffic, especially heavy truck traffic, is straining the Department's ability to maintain Wyoming interstates and still perform needed work on other routes. At the legislature's request, WYDOT will also participate in a 2008 study to determine the feasibility of developing a commuter rail system extending from Casper to Belen, New Mexico.

The Department also continues work on a motor vehicle insurance verification system to be available 24 hours a day for statewide law enforcement use. The new law requires the system to be tested and in place by July 1, 2008. WYDOT is also working to comply with the provisions of the federal Real ID Act of 2005 and upgrade its driver license examination procedures.

For 2008, the Department inaugurates a new transportation management center in Cheyenne to coordinate rural travel management and information needs. The center will house the Highway Patrol's dispatch center as well as Intelligent Transportation Systems (ITS) personnel. WYDOT will be able to monitor road and weather data, control and coordinate roadside devices and signs, and detect and manage road incidents from the facility.

The Department will continue to hone its strategic planning and performance measures in 2008. As a part of this effort, WYDOT's executive management will track and refine the key measures it has developed for the Department's balanced scorecard. These measures will be used within the organization to identify areas of performance strength and weakness as WYDOT addresses its mission to provide a safe, high quality, and efficient transportation system. Individual Department programs will also refine their own balanced scorecards in the coming year.

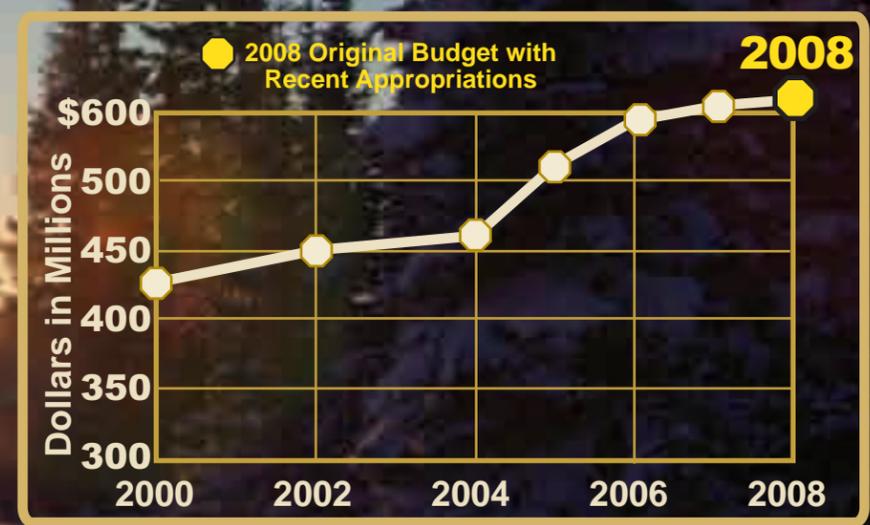
WYDOT Budget



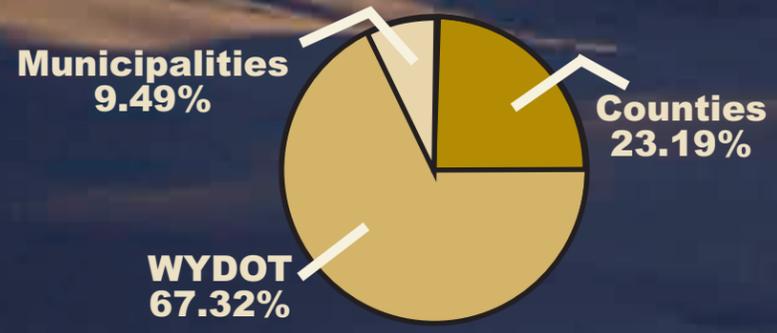
2008 WYDOT BUDGETED REVENUE SOURCES



WYDOT REVENUES



WYOMING PROJECTED MOTOR FUEL ALLOCATIONS for FY 2008

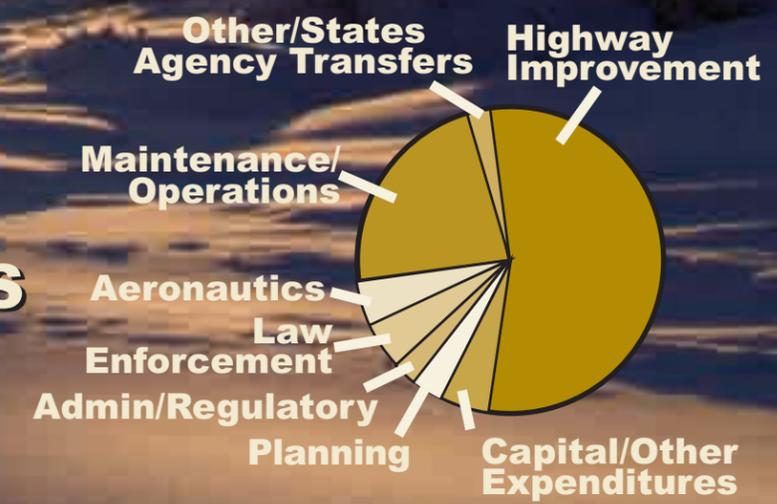


TOP MILEAGE STATES per PERSON

*Source: 2006 Figures - FHWA 500 Report

Wyoming	17,796
Mississippi	14,398
Oklahoma	13,249
Indiana	12,998
Alabama	12,948
National Average*	10,003

2008 WYDOT BUDGETED EXPENDITURES

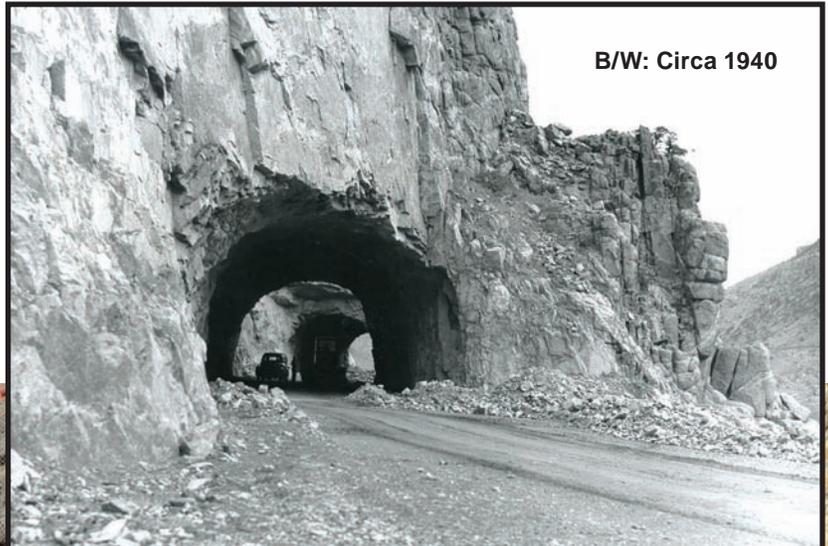


Winter morning in the Tetons.



PAST & PRESENT:

The road survey for the Wind River Canyon highway was completed in 1917-1918 at a cost of \$11,000. Actual construction began in 1922. The total length of the three tunnels, blasted from mountain rock, was 842 feet. Construction costs for the completed highway were approximately \$40,000 per mile.



B/W: Circa 1940



Date: 2006

